"Every student, every day..."



Superintendent's Reduced Proposed Budget

Budget Work Session May 7, 2020

> Dr. James Kaishian, Superintendent of Schools Mr. Anthony Cammarata, Assistant Superintendent



COVID-19 Implications for the 2020-21 Budget

- State Executive Order established the Budget Vote and School Board Election will be held on June 9, 2020 until 5:00 P.M., exclusively by absentee ballot voting.
- Estimated 2020-21 revenues have decreased from the original projection on March 11th, prior to the COVID-19 closures.
- As discussed during the April 16th meeting the administration has adjusted the proposed budget due to the recent events to realize additional savings beyond the planned reduction of 3 teaching positions due to attrition/retirements.



Updated Budget Calendar Dates

| SCHOOL BUDGET | |
|----------------------------------|--------------------|
| | JUNE VOTE Schedule |
| BUDGET VOTE | |
| (exclusively by absentee ballot) | June 9, 2020 |
| BUDGET HEARING | June 1, 2020 |
| BOE BUDGET ADOPTION & | |
| PROPERTY TAX REPORT | |
| CARD APPROVAL | May 11, 2020 |



Impact on the Budget

- Overall, the District's revenue for 2020-21 is estimated to decrease by approximately \$870,000 from original projections before COVID-19.
 - Reduction in State Aid, Sales Tax Revenue, Interest Earnings, and Tuition Revenue.
- Reductions to the Superintendent's proposed 2020-21 Budget have been made to limit reoccurring costs and eliminate the creation of new positions.

Reduced Budget at-a-Glance

| Current Budget 2019-20 | \$52,690,000 |
|---------------------------|--------------|
| Proposed Budget 2020-21 | \$53,381,866 |
| | |
| Proposed Budget Increase | \$691,866 |
| Proposed Budget % Change | 1.31% |
| | |
| 2019-20 Tax Levy | \$41,920,000 |
| 2020-21 Proposed Tax Levy | \$43,055,000 |
| | |
| Levy to Levy Increase | \$1,135,000 |
| Percentage Change | 2.71% |
| | |



Budget Request- REDUCTIONS to the 2020-21 Budget

District Level

- ELIMINATED: Creation of a full-time theater position joined with professional development responsibilities (\$120,000) A2010.15 & benefit codes
- **ELIMINATED*:** Furniture to support classroom instruction & common spaces (\$125,000) A1620.2

Athletics Equipment – A2855.2

- ELIMINATED: Basketball Shooting Machine (\$6,495)
- ELIMINATED: Softball Scoreboard (\$6755)
- ELIMINATED: Baseball Tarps (\$8,000)
- ELIMINATED: Logo Windscreen(Varsity & JV Boys & Girls Tennis)- (\$4,000)
- ELIMINATED: Display Cases (\$2,000)



2020-21 Budget Requests Remaining

Elementary School

- Outfit up to 4 more classrooms with new flexible seating and furniture. \$120,000 A2110.2
- Request to send 4 additional teachers to the Summer Writing Institute at Teachers College. \$5,000 A2110.4
- Request for reading materials to support classroom libraries. \$25,000 A2110.48

Middle School

- Request funds for professional development and materials for TC Writing project- \$25,000 A2110.4
- Request to increase funds to focus on social emotional learning- \$5,000 A2110.4
- Upgrade science texts to reflect Next Gen Standards (half digital/half hard copy) -\$30,000 A2110.48
- Request of new furniture for 4 more classrooms \$120,000 A2110.2

High School

- Additional Student Assistance Counselor Support- contractual service- (\$45,000) A2825.4
- Science Research coordinator stipend: Organize Science Research, Internal Reviews Projects, Presentational Opportunities/Competitions. Represent BHS at area Science Research Events- \$5,342 A2110.13
- Flexible classroom furniture: Computer science classroom, outfit 2-3 classrooms, and replace cafeteria lounge furniture due to age-related use- \$120,000 A2110.2



2020-21 Budget Requests Remaining (continued)

Athletics Equipment – A2855.2

- Volleyball System \$2,749
- Turtle (Baseball) \$7,000
- High Jump Mats (Indoor Track/Outdoor Track & Field) \$10,000



2020-21 Budget Requests Remaining (continued)

District Level

- Replacement of the plow truck \$35,000 A1621.2
- Furniture replacement \$5,000 A1620.2
- Districtwide Facility Study item repairs \$140,000 A1620.4
- Technology equipment increase to correlate with BOCES IPA decrease -\$99,000 A2630.2



Revised Budget Requests — One Time Expenditures

Elementary School- \$120,000 A2110.2- Flexible seating and furniture.

Middle School – \$120,000 A2110.2- Flexible seating and furniture.

High School – \$120,000 A2110.2- Flexible seating and furniture: Computer science classroom, and outfit 2-3 classrooms.

District Level –

- Replacement of the plow truck- \$35,000 A1621.2
- Furniture replacement -\$5,000 A1620.2
- Districtwide Facility Study item repairs \$140,000 A1620.4
 - **Todd:** Replace main hot water tank, replace custodial closet hot water heater, repair soffits/repaint columns, repair hallway window leaks, replace doors.
 - o MS: Repair & repaint cafeteria beams
 - **HS:** Room 104 install radiator control, repair the loading dock ceiling and receiving area door exit device, replace water fountains at two locations.



2020-21 One Time Expenditures

- The purchase of one-time expenditures within the budget will be assessed in late Fall based on the state aid outlook as a result of the NY State Revenue/ Expense measurement period.
- The \$540,000 of one-time expenditures will need to be decreased during the 2020-21 fiscal year if state aid revenues decrease.



Transfer to Capital

Utilize the transfer to Capital budgetary appropriation of \$300,000 to complete security upgrades to the District campuses.

- The project would ensure the District is maintaining basic security protocols at our buildings, while providing the opportunity for expansion through a possible larger future proposition through the developments of the Facilities Planning Committee.
- Repair, improve, and expand the District's electronic door access and camera system at each school.



Expense Category Detail- 5/7/2020

| EXPENDITURE PLAN | 2020 - 21 Proposed Budget | 2019 - 20 Budget | Budget-to- Budget Change | Budget-to-Budget % Change |
|------------------------------------|------------------------------|---------------------|-----------------------------|---------------------------|
| Board of Education | 88,146.00 | 69,500.00 | 18,646.00 | 26.83% |
| Central Admin & Business Office | 1,023,623.68 | 993,900.00 | 29,723.68 | 2.99% |
| Auditing & Treasurer | 227,284.80 | 224,700.00 | 2,584.80 | 1.15% |
| Legal, Personnel & Public Info. | 392,200.00 | 372,200.00 | 20,000.00 | 5.37% |
| Operations, Maintenance & Security | 4,268,360.89 | 3,887,200.00 | 426,160.89 | 10.96% |
| Central Services & BOCES Admin. | 1,383,965.06 | 1,347,400.00 | 36,565.06 | 2.71% |
| Curriculum & Instruction | 442,112.00 | 528,800.00 | -86,688.00 | -16.39% |
| Supervision | 1,788,710.00 | 1,760,500.00 | 28,210.00 | 1.60% |
| Regular Instruction | 16,144,718.22 | 16,155,700.00 | -10,981.78 | -0.07% |
| Special & Occupational Education | 5,660,407.72 | 5,184,300.00 | 476,107.72 | 9.18% |
| Library & Technology | 1,994,605.40 | 1,957,800.00 | 36,805.40 | 1.88% |
| Guidance & Health Services | 1,239,757.00 | 1,247,400.00 | -7,643.00 | -0.61% |
| Psychological & Social Services | 641,783.00 | 581,500.00 | 15,283.00 | 2.63% |
| Co-Curricular & Athletics | 1,376,495.45 | 1,312,400.00 | 64,095.45 | 4.88% |
| Pupil Transportation | 2,441,954.50 | 2,394,600.00 | 47,354.50 | 1.98% |
| Employee Benefits | 10,333,408.52 | 10,203,900.00 | 129,508.52 | 1.27% |
| Debt Service | 3,566,033.76 | 4,108,200.00 | -542,166.24 | -13.20% |
| Interfund Transfers | 68,300.00 | 60,000.00 | 8,300.00 | 13.83% |
| Transfers to Capital | 300,000.00 | 300,000.00 | 0.00 | 0.00% |
| Grand Totals ⁰ | 53,381,866.00 | 52,690,000.00 | 691,866.00 | 1.31% |



Revenue Detail- 5/7/2020

| | 2019-20 | 2019-20 | 2020-21 | B to B | B to B |
|--------------------------------------|------------|------------|--------------------|-----------|----------|
| DESCRIPTION | Budget | Projection | Proposed Budget | Change | % Change |
| Real Property Tax (w-STAR) | 41,920,000 | 41,903,455 | 43,055,000 | 1,135,000 | 2.71% |
| County Sales Tax | 440,000 | 509,537 | 350,000 | (90,000) | -20.45% |
| Other Day School Tuition - Individua | 291,462 | 364,323 | 469,516 | 178,054 | 61.09% |
| Day School Tuition - Other Districts | 3,604,503 | 3,755,077 | 3,509,486 | (95,017) | -2.64% |
| Student Fees | 32,700 | 43,029 | 43,250 | 10,550 | 32.26% |
| Other Miscellaneous Revenue | 2,800 | 1,889 | 2,906 | 106 | 3.79% |
| Interest Earnings | 96,000 | 70,922 | 10,000 | (86,000) | -89.58% |
| Rental of Property | 80,800 | 63,613 | 87,000 | 6,200 | 7.67% |
| Insurance Recoveries | 6,000 | 346 | 3,500 | (2,500) | -41.67% |
| Refund-Prior Year Exp- BOCES | 60,000 | 79,500 | 80,000 | 20,000 | 33.33% |
| Refund-Prior Year Other | 20,000 | 59,117 | 20,000 | - | 0.00% |
| E-Rate Reimbursement | 60,000 | 754 | 754 | (59,246) | -98.74% |
| Field Trips/Arts in Education | 29,935 | 17,839 | 24,000 | (5,935) | -19.83% |
| Unclassified Revenues | 25,000 | 16,416 | 21,000 | (4,000) | -16.00% |
| Basic State Aid | 2,965,408 | 2,977,819 | 2,381,522 | (583,886) | -19.69% |
| Excess Cost Aid | 703,028 | 712,461 | 705,769 | 2,741 | 0.39% |
| Boces Aid | 1,143,222 | 1,307,506 | 920,413 | (222,809) | -19.49% |
| Textbook Aid | 80,812 | 82,249 | 78,055 | (2,757) | -3.41% |
| Computer Software Aid | 21,482 | 21,542 | 20,313 | (1,169) | -5.44% |
| Computer Hardware Aid | 7,586 | 6,125 | 5,907 | (1,679) | -22.13% |
| Library Materials Aid | 8,962 | 8,987 | 8,475 | (487) | -5.43% |
| Applied Fund Balance | 1,090,300 | 1,090,030 | 1,585,000 | 494,700 | 45.37% |
| Total | 52,690,000 | 53,092,536 | 53,381,866 | 691,866 | 1.31% |



Revenue Summary- 5/7/2020

| | 2019-20 | 2019-20 | 2020-21 | B to B | B to B |
|-----------------------|------------|------------|-----------------|-----------|----------|
| DESCRIPTION | Budget | Projection | Proposed Budget | Change | % Change |
| SCHOOL TAX LEVY | 41,920,000 | 41,903,455 | 43,055,000 | 1,135,000 | 2.71% |
| NON-PROPERTY REVENUE | 9,679,700 | 10,099,051 | 8,741,866 | (937,834) | -9.69% |
| ASSIGNED FUND BALANCE | 1,090,300 | 1,090,300 | 1,585,000 | 494,700 | 45.37% |
| TOTAL REVENUE | 52,690,000 | 53,092,806 | 53,381,866 | 691,866 | 1.31% |



Tuition Projection

2020-21 PROJECTED TUITION REVENUE

| | 2020-21 | |
|--------|-----------------|-----------------|
| 65.000 | POCANTICO HILLS | \$ 2,876,564 |
| 7.000 | OTHER SCHOOLS | \$ 469,888 |
| 18.000 | PARENT PLACED | \$ 467,758 |
| 90.000 | TOTAL | \$ 3,814,210 |

| | 2020-21 | |
|--------|---------------|-----------------|
| 23.000 | SPECIAL | \$ 1,972,688 |
| 49.000 | REGULAR | \$ 1,373,764 |
| 18.000 | PARENT PLACED | \$ 467,758 |
| 90.000 | TOTAL | \$ 3,814,210 |

| 2019-20 ADJUSTMENTS | | | |
|---------------------|----|---------|--|
| | | | |
| POCANTICO HILLS | \$ | 122,660 | |
| OTHER SCHOOLS | \$ | 40,374 | |
| PARENT PLACED | \$ | 1,758 | |
| TOTAL \$ 164,792 | | | |

| 2020-21 | GRAND TOTAL | \$ 3 | .979.003 |
|---------|-------------|------|----------|
| | U | Ψ Ψ | , , |

5/7/2020



Tax Levy Limit Calculation

| Prior Year Tax Levy Multiplied by the Tax Base Growth Factor | Х | \$ | 41,920,000 | |
|--|---|----|------------|--------------------|
| | Χ | | | |
| Add. Dries Vees Bilet Devements | | | 1.0097 | |
| Add. Driar Vaar Bilat Daymants | | \$ | 42,326,624 | |
| Add: Prior Year Pilot Payments | + | \$ | - | |
| | | \$ | 42,326,624 | |
| Subtract Prior Year Capital, Debt & Court Order Exemptions: | | | | |
| Subtract: Capital Local, Debt and Lease Expenditures (minus building | | | | |
| aid) | - | \$ | 2,947,872 | |
| Resulting Adjusted Prior Year Tax Levy | | \$ | 39,378,752 | |
| Multiplied by Allowable Levy Growth Factor (CPI or 2%) | Χ | | 1.0181 | |
| Minus Anticipated Coming Year Pilot Payments | - | \$ | - | |
| | | \$ | 40,091,507 | |
| Plus Available Carryover, if any | + | \$ | - | |
| | | | | |
| Resulting Tax Levy Limit before exemptions | | \$ | 40,091,507 | |
| Subtract: Coming Year Pilot Payments | - | \$ | - | |
| Add Coming School Year Exemptions: | | | | |
| Est. Capital Local, Debt and Lease Expenditures (minus bldg. aid) | + | \$ | 2,964,909 | |
| ERS Exemption Estimate does not exceed +2% | + | \$ | - | |
| TRS Exemption - Est. rates do not exceed +2% | + | \$ | - | |
| Maximum Allowable Tax Levy | | \$ | 43,056,416 | Allowable Increase |
| Change | | Ş | 1,136,416 | 2.711% |
| | | | | |



Fund Balance & Reserve Recommendations

- Recent changes in 2019-20 school year due to COVID-19 will have an impact on the District's overall year-end expenditures and fund balances.
- Outcome will result in a larger than originally anticipated year-end fund balance.
- Recommendation to the Board of Education to consider the establishment of a TRS reserve.



TRS Reserve Recommendation

- Recommendation to the Board of Education to consider the establishment of a TRS reserve in June 2020.
- A reserve fund for NYS Teachers' Retirement Contributions is a sub-fund of the Retirement Contribution Reserve. The fund can be created with Board of Education approval of a resolution establishing the reserve.
- Contributions into the TRS Reserve in a fiscal year may not exceed 2% of the total compensation or salaries of the teachers employed by the school district who are members of the NYS Teachers' Retirement System paid during the prior fiscal year. Additionally, the balance of the TRS Reserve may not exceed 10% of the total compensation or salaries of teachers employed and who are members of the NYS teachers' retirement system paid during the prior fiscal school year



Historical TRS Rates

| Payroll Year | ECR |
|--------------|--------|
| | |
| 1985-86 | 21.40% |
| 1986-87 | 18.80% |
| 1987-88 | 16.83% |
| 1988-89 | 14.79% |
| 1989-90 | 6.87% |
| | |
| 1990-91 | 6.84% |
| 1991-92 | 6.64% |
| 1992-93 | 8.00% |
| 1993-94 | 8.41% |
| 1994-95 | 7.24% |
| | |
| 1995-96 | 6.37% |
| 1996-97 | 3.57% |
| 1997-98 | 1.25% |
| 1998-99 | 1.42% |
| 1999-00 | 1.43% |
| | |

| Payroll Year | F.C.D. |
|--------------|-------------|
| rayion icai | ECR |
| 2000.04 | 0.430/ |
| 2000-01 | 0.43% |
| 2001-02 | 0.36% |
| 2002-03 | 0.36% |
| 2003-04 | 2.52% |
| 2004-05 | 5.63% |
| | |
| 2005-06 | 7.97% |
| 2006-07 | 8.60% |
| 2007-08 | 8.73% |
| 2008-09 | 7.63% |
| 2009-10 | 6.19% |
| | |
| 2010-11 | 8.62% |
| 2011-12 | 11.11% |
| 2012-13 | 11.84% |
| 2013-14 | 16.25% |
| 2014-15 | 17.53% |
| | |
| 2015-16 | 13.26% |
| 2016-17 | 11.72% |
| 2017-18 | 9.80% |
| 2018-19 | 10.62% |
| 2019-20 | 8.86% |
| | |
| 2020-21 | 9.53% (est) |



TRS Rates and the Impact on Briarcliff's TRS Expense.

| TRS Employer Contribution Rate | Briarcliff Expense | Change from 2020-21 TRS Expense |
|-----------------------------------|--------------------|---------------------------------|
| | | Projected |
| 2020-21 9.53% | \$2,243,637 | Expense |
| 10.53% | \$2,479,066 | \$235,429 |
| <u>11.53%</u> | <u>\$2,714,495</u> | <u>\$470,858</u> |
| 12.53% | \$2,949,924 | \$706,287 |
| 13.53% | \$3,185,353 | \$941,716 |



Budget Calendar

January 23rd Preliminary Budget Discussion

February 6th Technology, Athletics, and Operations & Maintenance

February 27th School Programs & Special Education

March 12th Superintendent's Proposed Budget

March 26th Budget Work Session

April 16th Budget Work Session

May 7th Budget Work Session

May 11th Budget Adoption

June 1st Budget Hearing

June 9th Budget Vote (exclusively by absentee ballot)



Questions?